

CURRICULUM VITAE

1. Identification

- 1.1. **Name:** Floriano Peixoto de Azevedo Marques Neto.
- 1.2. **Nationality:** Brazilian
- 1.3. **Profession:** Attorney (OAB/SP no. 112.208, on November 7, 1991) and University Professor.
- 1.4. **Office:** Avenida Paulista nº 1.274, 21º andar, São Paulo, State of São Paulo, Brazil.

2. Academic Background:

- 2.1. **Elementary School:** Colégio Benjamin Constant, São Paulo, from 1974 to 1982.
- 2.2. **Jr. High/ High School:** Colégio Etapa, São Paulo, from 1983 to 1985.
- 2.3. **University:** São Paulo University School of Law, from 1986 to 1990.
- 2.4. **Degree:** Doctor in Public Law by the University of São Paulo, having obtained maximum grade point average: 4.0

3. Foreign Languages

- 3.1. **German:** concluded the Basic course at the Teuto Institute, São Paulo, in January 1993 and completed the course at the BSI Institut, Berlin, Germany.
- 3.2. **English:** good oral fluency, proficiency in language sufficient to enter Doctoral program at University of São Paulo.
- 3.3. **Italian:** good oral fluency, approved in proficiency exam held upon entry into the graduate course at the University of São Paulo.
- 3.4. **Spanish:** good oral and written fluency.

4. Professional Experience

- 4.1. **Internship:** Internship at the Attorneys Office - Bandeira de Mello / Nahum.
- 4.2. **Internship:** Internship at the XI de Agosto Legal Department during the years from 1989 to 1990.
- 4.3. **Advisory Services:** Special Advisor on the Charter ('Lei Orgânica') of the Municipality of São Paulo, providing legal advice to rapporteurs throughout the process of preparing the Municipal Charter, from November 1989 to April 1990.
- 4.4. **Consultancy:** Legal Consultant to São Paulo Municipal Government Leadership from June 1990 to July 1991.
- 4.5. **Consultancy:** Special Consultant to the São Paulo City Council, 35th Parliamentary Sub secretariat on legislative acts from July 1991 to January 1992.
- 4.6. Partner in the Law Office of Manesco, Ramires, Perez e Azevedo Marques, Advogados Associados.
- 4.7. Consultancy and legal advisory services in the area of Tenders and Administrative Contracts, having provided services to several companies, including: Ductor Implantação de Projetos S.A.; Logos Engenharia S.A.; Promon Engenharia S.A.; Construções e Comércio Camargo Corrêa S.A.; Camargo Campos S.A. Engenharia de Base; Construtora Queiroz Galvão S.A.; Construtora Heleno & Fonseca S.A.; Construtora Abraão Badra Ltda.; Fafs Engenharia Ltda.; Paviquímica Ltda.; Planova Minérios S.A.; Âmbito Engenharia Ltda.; Indústria de Pré Fabricados e Afins S.A. - Ipabras; EIT -Empresa Industrial e Técnica S.A.; COWAN Engenharia S.A.; Telar Engenharia e Comércio Ltda.; Silcon Engenharia e Comércio Ltda.; Construbase - Construtora de Obras Básicas de Engenharia Ltda.; Construtora Schahin Cury Ltda.; Companhia Geral de Comércio e Construções - COGEC; Estacon Engenharia S.A.; Cia. de Seguros Aliança da Bahia S.A.; Cooperativa dos Produtores de Leite de Minas Gerais -Itambé; PEM Engenharia Ltda.; Geribello Engenharia Ltda.; Enger Engenharia Ltda.; Sistema PRI Engenharia e Planejamento S/C Ltda.; Brasconsult Engenharia de Projetos Ltda.; Coplasa - Engenharia de Projetos Ltda.; Estudos Técnicos e de Projetos ETEP Ltda.;

Hidroconsult Consultoria Estudos e Projetos S.A.; Maubertec Engenharia e Projetos Ltda.; Figueiredo Ferraz - Consultoria e Engenharia de Projetos; Companhia Auxiliar de Viações e Obras - CAVO; Spenco Engenharia e Construções Ltda.; SVEDALA - FAÇO; ABB Daimler - Benz Transportation (Brasil) Ltda.; CMW - Equipamentos S.A.; CEGELEC Engenharia S.A.; Setal Engenharia, Construções e Perfurações S.A.; Via Engenharia S.A.; Enterpa Engenharia S.A.; Carioca Engenharia S.A.; AAP - ABB / Alstom Power; Telefônica; Hispasat S.A.; Empresa Brasileira de Correios e Telégrafos - ECT.

- 4.8. Advisor to several federal congressmen (deputies) during the discussion and voting of Law no. 8666/93 - Statute on Tenders and Administrativo Contracts (Lei nº 8.666/93 - Estatuto das Licitações e Contratos Administrativos) in the National Congress.
- 4.9. Consultant in the field of Administrative Law, Cassiano Ricardo Foundation, São José dos Campos Municipal Government. (Fundação Cassiano Ricardo, Prefeitura Municipal de São José dos Campos).
- 4.10. Consultant in the area of Tenders and Administrative Contracts to the Board of Directors of the Municipal Theater of São Paulo throughout the term of Emílio Calil.
- 4.11. Legal Consultant to the City Council of the Municipality of Dobrada, SP, contracted directly due to renowned expertise.
- 4.12. Rendering of Advisory Services to Mayors' Offices of several Municipalities in questions and appeals in the State Court of Accounts.
- 4.13. Rendering of Services to the Municipal Government of Ubatuba, contracted directly due to renowned expertise.
- 4.14. Consultant to the Federal Council of Real Estate Agents (Conselho Federal de Corretores de Imóveis) - COFECI, contracted directly due to renowned expertise.
- 4.15. Consultant to the Health Department of the Municipality of Belo Horizonte in the area of tenders and administrative contracts, contracted directly due to renowned expertise.
- 4.16. Consultant to the Municipal Government of São José dos Campos in proceedings before the State Court of Accounts Contracted directly due to renowned expertise.
- 4.17. Organizer and speaker of course regarding subject of tenders and contracts at the Federal Appeals Court, 3rd Region. Contracted directly due to renowned expertise.
- 4.18. Rendering of Services to Municipal Government of Marília before the State Court of Accounts. Contracted directly due to renowned expertise.
- 4.19. Rendering of Services to SANASA - Campinas before the State Court of Accounts. Contracted directly due to renowned expertise.
- 4.20. Consultant from the ITU - International Telecommunications Union to the Brazilian Ministry of Communications in codifying the General Telecommunications Law (Lei Geral das Telecomunicações) and in preparing the legal framework in the process of privatizing telecommunications in Brazil and in preparing the basic legal documents for the regulating agency of the sector.
- 4.21. Coordinator of the team of Consultants hired by the National Telecommunications Agency (Agência Nacional de Telecomunicações) to prepare different regulations and precedent rules to the privatization process of the Telebrás System.
- 4.22. As consultant to the Ministry of Communications, the main writer of the Concession Contract of Fixed Switched Telephone Service [POTS] (Contrato de Concessão do Serviço Telefônico Fixo Comutado) rendered as a public utility and executed by operators within the Telebrás System and operators that were independent before the privatization of Telebrás.
- 4.23. Consultant contracted by McKinsey Co. to prepare the legal aspects of the Restructuring Project of the Brazilian Postal Sector, for the Brazilian Ministry of Communications.
- 4.24. Coordinating consultant of a group of consultants contracted by the National Telecommunications Agency to aid in the tender process of the mirror companies in fixed telephone operators in Brazil.
- 4.25. Consultant to the Department of Highways within the scope of the Highways Concessions Program of the State of São Paulo.

- 4.26. Consultant of the National Telecommunications Agency in affairs related to economic concentration and corporate restrictions regarding the new model implemented in the Brazilian telecommunications sector.
- 4.27. Consultant to several consortia that participated in concession programs of highways throughout Brazil, legal consultancies with some of the concessionaire companies arising during this process.
- 4.28. Main legal consultant of the Ministry of Communications and the Brazilian Postal and Telegraph Company (Empresa Brasileira de Correios e Telégrafos) in preparing the Bill of the New Brazilian Postal Law (Projeto de Nova Lei Postal Brasileira).
- 4.29. Consultant to the Commission on Public Energy Services - CSPE, regulating agency of the gas and power sector in the State of São Paulo, providing consultancy and issuing opinions on several subjects related to regulatory issues and economic administrative law.
- 4.30. Consultant to Highway Development of the State of São Paulo S.A. (Desenvolvimento Rodoviário do Estado de São Paulo S.A.). - DERSA in the legal modeling of the process of sale of assets arising from the paid concession to raise funds to be invested in the São Paulo Metropolitan Roundabout (Anel Metropolitano de São Paulo) - Rodoanel.
- 4.31. Legal Consultant in several aspects of Civil, Administrative and Tax Law to ABB Alstom Power Brasil Ltda, in the process of forming associations amongst companies in the power generation sector.
- 4.32. *Legal Advisor* to Spenco Inspeções Ltda in the process of forming a joint venture involving activities in the areas of Civil, Commercial, Administrative, Corporate and Tax Law.
- 4.33. Participant in the discussion of legal model for exploitation of the METROPASS System by private initiative, with proposal of alternatives of grants and concessions, in the preparation of the legal framework for exploitation and regarding contractual provisions to govern the future concessions, having been representative of the LOGOS-TTC Consortium before the Department of Metropolitan Transportation of São Paulo.
- 4.34. Consultant and expert of the Public Energy Services Commission - CSPE on legal and regulatory matters regarding regulation of the gás distribution system, involving but not limited to aspects related to analysis of regulatory guidelines of the gas distribution sector of the State of São Paulo, assessment of conditions of vertical and horizontal regulation of the sector, legal focus on scenario of concentration and process of opening up the sector, addressing different points of legal regulations from the standpoint of economic law, analysis of the interface of different sectorial regulations involved (oil, gas and electric power) and the convergence of this with general regulations from competition protection agencies (SDE, SAE and CADE).
- 4.35. Consultant to the Billing's Consortium, involving the companies Construtora OAS Ltda., Construcap - CCPS Engenharia e Comércio S.A. and Construtora Queiroz Galvão S.A., before the Basic Sanitation Company of São Paulo (Companhia de Saneamento Básico do Estado de São Paulo) -SABESP, on the matter of Execution of Works of Reversal and Adaptation of Waters from the Taquacetuba river to the Guarapiranga Reservoir in the South Sector of the Metropolitan Region of São Paulo (Execução das Obras de Reversão e Adequação das Águas do Braço Taquacetuba para o Reservatório Guarapiranga no Setor Sul da Região Metropolitana de São Paulo), including aspects regarding tenders, contracts, taxes, the environment, administration, in addition to legal advice, support and aid to the Consortium in the process of obtaining the needed environmental licenses from the contracting agency to begin execution of the works.
- 4.36. Advisor and legal consultant to Galvão Engenharia Ltda. before the Highways Department of the State of São Paulo (Departamento de Estradas de Rodagem do Estado de São Paulo)- DER/SP, on environmental issues related to the execution of works to double the lanes on the Padre Manuel da Nóbrega Highway (Rodovia Padre Manuel da Nóbrega)
- 4.37. Advisor to Galvão Engenharia Ltda. before the São Paulo State Water Supply Company (Companhia de Abastecimento do Estado de São Paulo)-SABESP, on environmental issues arising within the scope of works to enhance the sewage system in Guarujá
- 4.38. Advisor to the Concessionaire Triângulo do Sol Auto-estradas S.A. in preparing legal

aspects of the Short and Long-term Finance Projects to expand and operate highways.

- 4.39. Member of the Registry of Consultants of the Program Management Unit (Cadastro de Consultores da Unidade de Gerenciamento do Programa) -UGP, Modernization Program of the Sanitation Sector (Programa de Modernização do Setor de Saneamento) - PMSS of the National Department of Environmental Sanitation of the Ministry of Cities (Secretaria Nacional de Saneamento Ambiental do Ministério das Cidades), within the category "Result Based Consultancy Experts" (*Serviços Técnicos de Consultoria por Produto*)

5. University Activities

- 5.1. Student body representative before the Department of Procedural Law in the year 1989.
- 5.2. Student body representative before the Collegiate Body of the School of Law of the University of São Paulo in the year 1990.
- 5.3. Director of the Teaching Department of Academic Center XI de Agosto in 1989, participating in the organizing committee of the Internal Fadusp congress that year.
- 5.4. Member of the Organizing Committee of the XII National Meeting of Law Students, held in São Paulo at the Catholic Pontifical University in the month of July 1990.
- 5.5. General Director of the Academic Center XI de Agosto in the 1990 term.

6. Academic Activities

- 6.1. Fellowship from the Research Support Foundation of the State of São Paulo (Fundação de Amparo à Pesquisa do Estado de São Paulo) - FAPESP, from March 1988 to November 1990, developing the project, "Recent authoritarian states in the southern cone from the standpoint of law", with professor Enrique Lewandowski as advisor.
- 6.2. Researcher, within the same project and with the same abovementioned foundation, with several institutions in Chile and Argentina.
- 6.3. Professor, monitor, of the Extension Course of the University of Brasília, "*Law on the Street*" ("*Direito Achado na Rua*") throughout the years 1990 and 1991.
- 6.4. Assistant professor at the Department of General Theory of Law at the Law School of the University of São Paulo from March 1992 to December 1998.
- 6.5. Assistant professor at the General Theory of Law at the Law School of the University of São Paulo throughout the year 1992.
- 6.6. Professor responsible for the Legal Sociology class at the University São Judas, from 1993 to 1996.
- 6.7. Professor of General Theory of State at the Catholic Pontifical University of São Paulo - PUC-SP from 1993 to 1996.
- 6.8. Professor of General Theory of State at the Catholic Pontifical University of São Paulo - PUC-SP from 1993 to 1996, coordinating classes of years 1995 and 1996.
- 6.9. Professor of Foundations of Public Law at the Catholic Pontifical University of São Paulo - PUC-SP from 1997 to 2000.
- 6.10. Professor of Administrative Law at PUC-SP, from 2001 to 2002, coordinating the 4th year night class.
- 6.11. Member of the Brazilian Institute of Constitutional Law (Instituto Brasileiro de Direito Constitucional) since 1993.
- 6.12. Member of the Brazilian Institute of Administrative Law (Instituto Brasileiro de Direito Administrativo) since 1993.
- 6.13. Member of the Staff of Effective Collaborators of the "*Contracts and Tenders Newsletter*" ("*Boletim de Licitações e Contratos*") of the NDJ Publishing House since 1994.
- 6.14. Member of the Staff of Effective Collaborators of the "*Administrative Law Newsletter*" ("*Boletim de Direito Administrativo* ") of the NDJ Publishing House since 1994.
- 6.15. Member of the Brazilian Institute of Lawyers of São Paulo (Instituto dos Advogados de São Paulo) since 1996.
- 6.16. Member of the Commission on Teaching of Law of the OAB/SP (SP chapter of the

- Brazilian Bar Association) since 1998.
- 6.17. Member of the Executive Council of the Brazilian Society of Public Law (Conselho Executivo da Sociedade Brasileira de Direito Público) since its foundation.
 - 6.18. Member of the Staff of Effective Collaborators of the "Administrative Fórum" ("*Fórum Administrativo*") of the Fórum Ltda Publishing House. in Belo Horizonte, MG since its founding.
 - 6.19. Professor and PhD in the Area of Administrative Law at the University of São Paulo, approved by competitive examination on February 7, 2002, by a panel made up of Professors: Maria Sylvia Zanella Di Pietro (Chairperson); Nelson Mannrich; Antônio Carlos de Araújo Cintra; Vicente Greco Filho and Régis Fernandes de Oliveira.
 - 6.20. Member of the Scientific Council of the Journal of Economic Public Law (Revista de Direito Público Econômico) - RDPE.
 - 6.21. Professor of the non-degree Specialization Course in Public Law - Subject: Administrative Law and Economic Regulation at the Upper School of Advocacy of the Brazilian Bar Association (Escola Superior de Advocacia da Ordem dos Advogados do Brasil), São Paulo chapter, from March 12 to June 25, 2003.
 - 6.22. Professor of the Graduate Course in External Controls - Specialization in Regulations at the Federal Court of Accounts (Serzedello Corrêa Institute) (Curso de Pós-Graduação em Controle Externo - Especialização em Regulação, no Tribunal de Contas da União (Instituto Serzedello Corrêa)), Subject: "*Legal Aspects of the Delegating of Public Services*" ("*Aspectos Jurídicos da Delegação de Serviços Públicos*"), on August 4, 5, 18 and 19, and October 21, 2003.

7. Other Activities

- 7.1. Advisor to rapporteur, Congressman (Deputy) Plínio Arruda Sampaio on the chapter of the Brazilian Constitution related to the Judiciary Branch, in researching issues of structural problems within this branch.
- 7.2. Guest Speaker of the Toledo Teaching Institute - School of Law (Instituto Toledo de Ensino - Faculdade de Direito), in August 1991.
- 7.3. Member of the Council of the Study Center for Policy and Society, developing, with financing from this group, a research project on the theme, "Dilemmas of political representation in contemporary democracy" ("*Os dilemas da representação política na democracia contemporânea*") during the year 1992.
- 7.4. Seminary on the "New Law of Tenders and Administrative Contracts" ("*Nova Lei de Licitações e Contratos Administrativos*") given to civil servants and managers of the following municipal governments:
 - 7.4.1. Municipal Government of Fartura - SP.
 - 7.4.2. Municipal Government of Manduri- SP.
 - 7.4.3. Municipal Government of Itaporanga- SP.
 - 7.4.4. Municipal Government of Estância de Águas de Santa Bárbara- SP.
 - 7.4.5. Municipal Government of Taguaí- SP.
 - 7.4.6. Municipal Government of Cerqueira César- SP.
- 7.5. Organizer of the Course, "New Law of Tenders and Administrative Contracts" ("*A Nova Lei de Licitações e Contratos Administrativos*"), promoted by the São Paulo Attorneys Association in June 1993.
- 7.6. Lecturer in the Public Hearing promoted by the Communication, Technology and Science Committee of the House of Representatives presenting the subject "*Franchises in the General Law Project of the Post Office National System*" ("*Franquias no Projeto de Lei Geral do Sistema Nacional de Correios*"), in São Paulo, State of São Paulo, on May 5th, 2000.
- 7.7. Expositor in the Seminar "*Juridical Aspects of Highway Concession*" ("*Aspectos Jurídicos da Concessão de Rodovias*"), promoted by the International Business Communication, in São Paulo, State of São Paulo, on July 13th, 2000.
- 7.8. Professor at Global School of Law, connected to the Brazilian Public Law Society, in the

- course *"The New Economical Regulation and the Regulatory Agencies"* (*"A Nova Regulação Económica e as Agências Reguladoras"*), in São Paulo, State of São Paulo, on July 10-19, 2000.
- 7.9. Lecture on *"The New Conception of Public Services"* (*"A Nova Conceção de Serviços Públicos"*), in the Professional Training Course of the National Agency for Telecommunications - ANATEL, in Brasília, Distrito Federal, on August 11th, 2000.
 - 7.10. Lecture *"New perspectives of State Management, Public and Private Relationship, Public and Public Relationship"* (*"Novas Perspectivas de Gestão do Estado, Relação Público-Privado, Relação Público-Público"*), in the Qualification Course for Program Managers, FUNDAP, in São Paulo, State of São Paulo, in August/ 2000.
 - 7.11. Expositor in the Public Hearing organized by The Transportation State Secretariat to present the Selling Project of Sale Assets deriving from the Highway Concession Agreements of the State of São Paulo, presenting the juridical aspects of the project, in São Paulo, State of São Paulo, on September 15th, 2000.
 - 7.12. Lecture on *"Anatel's Arbitration Procedures"* (*"Os Procedimentos de Arbitragem da Anatel"*), in the Professional Training Course of the National Agency of Telecommunication - ANATEL, in Brasília, Distrito Federal, on September 29th, 2000.
 - 7.13. Lecture on the *"Regulatory System based on the Involved Interests"* (*"Sistema Regulatório em Função dos Interesses Envolvidos"*), in the Professional Training Course of the National Agency for Telecommunications -ANATEL, in Brasília, Distrito Federal, on November 9th, 2000.
 - 7.14. Lecturer on *"Civil Liability in the Administrative Agreements"* (*"Responsabilidade Civil nos Contratos Administrativos"*), in Alstom Institute's Seminar, in São Paulo, State of São Paulo, on November 10th, 2000.
 - 7.15. Lecture *"Substitution of Former Rules and Regulations"* (*"Substituição dos Antigos Regulamentos e Normas"*), Anatel, in Brasília, Distrito Federal, on November 16th, 2000.
 - 7.16. Debater on the subject *"The Regulation Gift ("O Presente da Regulamentação")*, in a seminar held during the 11th Telexpo, in São Paulo, State of São Paulo, on March 21st, 2001.
 - 7.17. Lecturer in the Seminar: *"Telephony: Privatization, Regulation and its Impacts on Consumers"*, (*"Telefonia: Privatização, Regulação e seus Impactos para os Consumidores"*), organized by IDEC, in São Paulo, State of São Paulo, on March 28th, 2001.
 - 7.18. Professor in the Post-graduate Course (lato sensu), *"Specialization in Telecommunication Regulation"* (*"Especialização em Regulação de Telecomunicações"*), organized by Universidade de Brasília - UnB, providing class on *"The New Economical Regulation and the Regulatory Agencies"* *"A Nova Regulação Económica e as Agências Regulatórias"*, in Brasília, Distrito Federal, on April 3rd, 2001.
 - 7.19. Lecturer in the 1st National Cycle of Studies on Regulation Law (I Ciclo Nacional de Estudo Sobre Direito da Regulação), organized by the Attorney's General Office of the State of Rio de Janeiro/ Public Law Superior School -ESAP, in a partnership with the Post-graduate Law Course (Master title) of Universidade Cândido Mendes and with the Administrative Law Committee of the Brazilian Attorneys' Institute - IAB, about *"Public Services Regulation"* (*"Regulação de Serviços Públicos"*), in Rio de Janeiro, State of Rio de Janeiro, on June 19th, 2001.
 - 7.20. Professor of the Global School of Law, connected to the Brazilian Public Law Society, in the course *"Economical Regulation and Sectorial Regulation"* (*"Regulação Económica e Regulação Setorial"*), in São Paulo, State of São Paulo, on June 6-27, 2001.
 - 7.21. Professor in the Specialization Course in Administrative Law, taught at the Brazilian Public Law Society - SBDP, in São Paulo, State of São Paulo, on August 14th, 2001.
 - 7.22. Professor in the Specialization Course in Administrative Law, Class about Privatization and

- Agencies, taught at the Brazilian Public Law Society" -SBDP, in São Paulo, State of São Paulo, on August 21st, 2001.
- 7.23. Lecture on "General Law of Telecommunications - Basic Concepts" ("*A Lei Geral de Telecomunicações - Conceitos Básicos*"), at the Brazilian Public Law Society - SBDP, in São Paulo, State of São Paulo, on September 13th, 2001.
 - 7.24. Lecture on "The Republicanization of the State and the Public Interests" ("*A Republicação do Estado e os Interesses Públicos*"), in the Specialization Course in Public and State Law of the Post-graduate Program (Lato Sensu) of Itiis Law School - FADITU, in Itú, State of São Paulo, on September 29th, 2001.
 - 7.25. Lecturer in the Fórum "*Regulatory Agencies and the State Reformation - The Role of the Regulatory Agency*" ("*Agências Reguladoras e a Reforma do Estado - O Papel da Agência Reguladora*", at Instituto Sérgio Motta, in São Paulo, State of São Paulo, on October 1st, 2001.
 - 7.26. Lecturer in the 15th International Seminar on Computer and Telecommunications Law of ABDI, presenting "*Anatel's Regulation on Control Approval and the Practice*" ("*A Regulamentação da Anatel sobre Aprovação de Controle e a Prática*"), in São Paulo, State of São Paulo, on October 2nd, 2001.
 - 7.27. Lecture "*Performance Assessment of the Regulatory Agencies in Brazil*" ("*Balanço da Atuação das Agências Reguladoras no Brasil*", Oil National Agency - ANP, in Rio de Janeiro, State of Rio de Janeiro, on October 4th, 2001.
 - 7.28. Lecture "The Telecommunication Sector in Brazil - Similarities and Differences against the Electricity Sector" ("*O Setor de Telecomunicações no Brasil - Semelhanças e Diferenças com o Setor Elétrico*", in the Specialization Course in Electric Power Regulation, Economics Institute, Power Group of Rio de Janeiro Federal University, in Rio de Janeiro, State of Rio de Janeiro, on October 24th, 2001.
 - 7.29. Lecture "Electronic Document - Juridical Validity, Authenticity and Non-feasibility" ("*Documento Eletrônico - Validade Jurídica, Autenticidade e Inviabilidade*", Seminar "Local Governments Updating", Room 21, in São Paulo, State of São Paulo, on October 25th, 2001.
 - 7.30. Lecture on "*Burdensome Granting and Constructive Potential Assignment*" ("*Outorga Onerosa e Transferência de Potencial Construtivo*"), at Brazilian Public Law Society - SBDP, in São Paulo, State of São Paulo, on November 7th, 2001.
 - 7.31. Lecture on "*6as/c Sanitation's Regulatory Milestone*" ("*Marcos Regulatórios do Saneamento Básico*"), at Brazilian Public Law Society - SBDP, in São Paulo, State of São Paulo, on November 22nd, 2001.
 - 7.32. Lecture in the Law Committee of the Brazilian Highway Concessionaires Association - ABCR, focusing the Concession Regulation and ARTESP Organization Act, in São Paulo, State of São Paulo, on February 7th, 2002.
 - 7.33. Lecture "*Infrastructure Sharing*" ("*Compartilhamento de Infra-Estrutura*"), at FIPE - USP, in São Paulo, State of São Paulo, on March 7th, 2002.
 - 7.34. Lecturer No. I - Telejur, on the subject "*Mobile Services*" ("*Serviços Móveis*"), in Brasília, Distrito Federal, on April 9th, 2002.
 - 7.35. Class at the Superior Law School of Brazilian Bar Association - São Paulo, about the following subject: "*Administrative Agreement. Governments Special Prerogatives. Contractual Amendment. Revocation and Annulment*" ("*Contrato Administrativo. Prerrogativas Especiais da Administração. Alteração Contratual. Revogação e Anulação*"), in São Paulo, State of São Paulo, on April 29th, 2002.
 - 7.36. Participation as a debater in the "2002 Week of PUC-SP Social Sciences School - Political Studies of the Judicial Courts and Government Attorney's Office" ("*Semana da Faculdade de Ciência Sociais da PUC-SP 2002 - GT Estudos Políticos do Judiciários e Ministério Público*"), in São Paulo, State of São Paulo, on May 9th, 2002.
 - 7.37. Class in the Energy Law Seminar, at the Brazilian Public Law Society -SBDP, designated "*Regulatory Jurisdiction in the Electric Sector*" ("*Competências*

- Regulatórias no Setor Elétrico*"), in São Paulo, State of São Paulo, on May 16th, 2002.
- 7.38. Class on the subject "Use and Occupation of the Urban Land" ("*Uso e Ocupação do Solo Urbano*"), in the Course of Citizenship Law, at the Brazilian Public Law Society, in São Paulo, State of São Paulo, on May 17th, 2002.
- 7.39. Class at the Superior Law School of the Brazilian Bar Association, on "Public Assets" ("*Bens Públicos*"), in São Paulo, State of São Paulo, on May 20th, 2002.
- 7.40. Lecture "State and Privatization: a Changing Administration. Regulatory Agencies and the Normative Power and the Performance Limits of the Regulatory Agencies: Controversial Issues - Competition and Consumer's Protection" ("*O Estado e a Privatização: Administração em Mudança. As Agências Reguladoras e Poder Normativo e Limites de Atuação das Agências Reguladoras: Questões Controvertidas - A Proteção da Concorrência e do Consumidor*"), in the 23rd Brazilian Constitutional Law Congress, about the subject "Brazil Awaiting for a Global Project" ("*O Brasil à Espera de um Projeto Global*"), IBDC, in São Paulo, State of São Paulo, on May 23rd, 2002.
- 7.41. Lecture "Regulatory Agencies - Organization, Independence and Normative Power" ("*Agências Reguladoras - Criação, Independência e Poder Normativo*"), in the Public Services Regulation Seminar, at the Centro Acadêmico XI de Agosto (August 11th Academic Center) of the Law School of São Paulo University, in São Paulo, State of São Paulo, on May 24th, 2002.
- 7.42. Lecture "Regulatory Agencies in Brazil. Regulation in the Energetic Sector. ANEEL, ANP and State Authorities" ("*Agências Reguladoras no Brasil. Regulação no Setor Energético. ANEEL, ANP e Autoridades Estaduais*"), in a seminar on "Regulation and Concessions in the Energetic Sector. Electric Power - Oil - Gas" ("*Regulação e Concessões no Setor Energético. Energia Elétrica - Petróleo - Gas*"), at IBMEC LAW, in São Paulo, State of São Paulo, on May 27th, 2002.
- 7.43. Lecture "Regulatory Agencies: Control and Normative Power" ("*Agências Reguladoras: Controle e Poder Normativo*"), in the "1st Administrative Law Congress in Goiás" ("*1º Congresso Goiano de Direito Administrativo*"), at the Administrative Law Institute of Goiás, on June 6th, 2002.
- 7.44. Lecture "Interconnection and Unbundling - Data Share" ("*Interconexão e Unbundling- Compartilhamento de Dados*"), at Getulio Vargas Foundation, in São Paulo, State of São Paulo, on June 6th, 2002.
- 7.45. Lecture "Interconnection and SMC/SMP Migration" ("*Interconexão e Migração do SMC/SMP*"), in the Panel: "Regulation's Eventual Review" ("*Eventual Revisão da Regulamentação*"), TELEJUR, in Brasília, Distrito Federal, on June 13th, 2002.
- 7.46. Lecture "Urbanism and Local Assessment (The Tax and Non-tax Instruments in the City's Government)" ("*Urbanismo e Tributação Municipal (Os Instrumentos Tributários e os Instrumentos Não Tributários na Gestão da Cidade)*"), 5th International Seminar of Urban Development, in Uberlândia, State of Minas Gerais, on July 26th, 2002.
- 7.47. Lecture "Regulatory Agencies and the Concession of Local Public Services" ("*Agências Reguladoras e a Concessão de Serviços Públicos Municipais*"), 28th National Meeting of Local Government Attorneys, in Natal, State of Rio Grande do Norte, on August 28th, 2002.
- 7.48. Lecturer in the course on "Mass Communication and the Digital TV" ("*Comunicação de Massa e TV Digital*"), held at SBDP - Brazilian Public Law Society, disserting about "Mass Communication and Broadcasting Assumptions. The International Models. Juridical Conditionings for the Digital TV Entrance in Brazil" ("*Pressupostos da Comunicação de Massa e Radiodifusão. Os Modelos Internacionais. Condicionamentos Jurídicos para Introdução da TV Digital no Brasil*"), in São Paulo, State of São Paulo, on September 5th, 19th and 26th, 2002 and October 3rd, 2002.
- 7.49. Lecturer in the TELEJUR 2 Seminar, whose subject was "The Judicial

- Telecommunication Regulation" (*"A Regulação de Telecomunicações em Juízo"*), disserting on *"The Agencies' Right: regulation and Democracy"* (*"O Direito das Agências: Regulação e Democracia"*), in Brasília, Distrito Federal, on September 12th, 2002.
- 7.50. Professor in the Post-graduate Course (*lato sensu*), *"Specialization on Telecommunications Regulation"* (*"Especialização em Regulação de Telecomunicações"*), organized by the Brasília University - UnB, providing class on *"The Concession Agreement of Public Services in the Telecommunications' Sector"* (*"O Contrato de Concessão de Serviços Públicos no Setor de Telecomunicações"*), in Brasília, Distrito Federal, on September 13th, 2002.
- 7.51. Professor in the Specialization Course (Post-graduate Course) In Economical Administrative Law, disserting on *"Globalization and Re-evaluation of the National State"* *"Globalização e a Reconceituação do Estado Nacional"*, at MACKENZIE, in São Paulo, State of São Paulo, on September 18th, 2002.
- 7.52. Dissertation on *"Juridical Aspects of the Urban Cleaning services - The Role of the State and of the Private Initiative in the Provision of Urban Cleaning Services"* (*"Aspectos Jurídicos dos Serviços de Limpeza Urbana - O Papel do Estado e da Iniciativa Privada na Prestação dos Serviços de Limpeza Urbana"*), in the Urban Cleaning Seminar: New Standards and Alternatives, of São Paulo's Local Government - LIMPURB, in São Paulo, State of São Paulo, on September 20th, 2002.
- 7.53. Class *"Interconnection and Unbundling - Competition in the Telecommunication's Sector - Juridal Aspects"*, Course of Applied Telecommunications Law, São Paulo Law School (FGV), in São Paulo, State of São Paulo, on September 24th, 2002.
- 7.54. Professor in the Annual Course of Administrative Law, about *Regulatory Agencies and Regulation*, at SBDP in São Paulo, State of São Paulo, on October 1st, 2002.
- 7.55. Lecturer on the *"Effects of Controller Interruption over Telecommunication Services Provider"* (*"Efeitos da Quebra do Controlador Sobre Prestador de Serviços de Telecomunicações"*), in the Panel: "American Chapter XI and Brazilian Telecommunications Companies" (*"Chapter XI Americano e as Empresas Brasileiras de Telecomunicações"*), at ABDI, in São Paulo, State of São Paulo, on October 23rd, 2002.
- 7.56. Lecturer on *"Convergence and Telecommunications Network"* (*"Convergência e Rede de Telecomunicações"*), in the Panel: ("Regulatory Milestones before the Technological Convergence in Telecommunications" (*"Marcos Regulatórios Ante a Convergência Tecnológica nas Telecomunicações"*), SBDP, in São Paulo, State of São Paulo, on October 25th, 2002.
- 7.57. Lecturer on the *"Regulatory Aspects and Telecommunication Law: Limits and Consequences of the Concentration Processes"* (*"Aspectos Regulatórios e Direito das Telecomunicações: Limites e Implicações de Processos de Concentração"*), Workshop Telecom Management 2002, FEA-USP, in São Paulo, State of São Paulo, on November 22nd 2002.
- 7.58. Lecturer on the subject "Concession Agreements Extension - Law and Jurisprudence" (*"Prorrogação dos Contratos de Concessão - Direito e Jurisprudência"*), 7th TELECOM Seminar, Hotel Inter-Continental, in São Paulo, State of São Paulo, on November 26th, 2002.
- 7.59. Lecturer on the subject "Regulatory Agencies - The Regulatory Activity Control" (*"Agências Reguladoras - O Controle da Atividade Regulatória"*), ANS Attorney's Office Seminar, in Petrópolis, State of Rio de Janeiro, on November 30th, 2002.
- 7.60. Lecture on *"Concession Agreements"* (*"Contratos de Concessão"*), Seminar on Telecommunication Law, in Brasília, Distrito Federal, on December 11th, 2002.
- 7.61. Lecture on *"Juridical Aspects of Public Telephony"* (*"Aspectos Jurídicos da Telefonia Pública"*), Seminar on Public Telephony Perspectives in Brazil, São Paulo, State of São Paulo, on December 12, 2002.
- 7.62. Member of the Special Committee for Following-up the Execution of the Human Rights

- State Program of the Justice and Citizenship Defense Secretarial of the State Government of São Paulo, since January/ 2003.
- 7.63. Lecture *"The Critical Provisions and the New Conditionings"* (*"As Cláusulas Essenciais e os Novos Condicionamentos"*), Telejur 3, in Brasília, Distrito Federal, on March 11th, 2003.
 - 7.64. Class in the Economical Administrative Law Course of the Superior Law School of the Brazilian Bar Association with the following title: "Introduction: Challenges and Assumptions of the Economical Administrative Law" (*"Apresentação: Desafios e Pressupostos do Direito Administrativo Económico"*), in São Paulo, State of São Paulo, on March 11th, 2003.
 - 7.65. Class in the Economical Administrative Law Course of the Superior Law School of the Brazilian Bar Association, under the title "Constitutional Principles of Public Law and Economical Administrative Law" (*"Fundamentos Constitucionais do Direito Público e do Direito Administrativo Económico"*), in São Paulo, State of São Paulo, on March 18th, 2003.
 - 7.66. Class in the Economical Administrative Law Course of the Superior Law School of the Brazilian Bar Association with the following title *"General Status of State Performance in Economics"* (*"Quadro Geral da Atuação do Estado na Economia"*), in São Paulo, State of São Paulo, on March 25 , 2003.
 - 7.67. Lecture *"Municipal Concession and Law"* (*"Concessão e Legislação Municipal"*), at 2003 Senalimp, whose subject was "Urban Cleaning -Concessions" (*"Limpeza Urbana - Concessões"*), in São Paulo, State of São Paulo, on March 27th, 2003.
 - 7.68. Lecture *"Contracts and Administrative Covenants"* (*"Contratos e Convênios Administrativos"*), at the Ministry of Justice, in Brasília, Distrito Federal, on March 28th, 2003.
 - 7.69. Participation of a debate in the Legislative Assembly of the State of São Paulo, about *"Regulatory Agencies"* (*"Agências Reguladoras"*), under the Coordination of Deputy Arnaldo Jardim, in São Paulo, State of São Paulo, on April 3rd, 2003.
 - 7.70. Lecture in a meeting of GEDECEN - SP Center, about "Sectorial Regulation and the Anti-trust Authority" (*"Regulação Setorial e a Autoridade Antitruste"*), at Crowne Plaza Hotel, in São Paulo, State of São Paulo, on April 4th, 2003.
 - 7.71. Class in the Economical Administrative Law Course of the Superior Law School of the Brazilian Bar Association with the following title: *"Indirect and Direct Intervention - State Regulation Principles"* (*"Intervenção Indireta e Intervenção Direta - Fundamentos da Regulação Estatal"*), in São Paulo, State of São Paulo, on April 8th, 2003.
 - 7.72. Participation of a Round Table organized by Telecom Journal, about *"The Role of the Regulatory Agencies"* (*"O Papel das Agências Reguladoras"*, having Deputy Valter Pinheiro(PT), Professor Murilo Ramos (University of Brasília- UNB, specialist in Telecom Law), and Edigimar Maxililiano (Director of Unibanco) as participants, in Brasília, Distrito Federal, on April 15th, 2003.
 - 7.73. Class in the Economical Administrative Law Course of the Superior Law School of the Brazilian Bar Association with the following title " *Direct and Indirect Intervention - Public Policy and Regulation"* (*"Intervenção Indireta e Intervenção Direta - Regulação e Política Pública"*), in São Paulo, State of São Paulo, on April 23rd, 2003.
 - 7.74. Participation in the seminar "Regulatory Agencies: Performance Assessment and Perspectives" (*"Agências Reguladoras: Avaliação de Performance e Perspectivas"*), in the panel *"Regulatory Milestone and Diagnosis of the Applicable Regulation System"*), at Nereu Ramos Auditorium of the House of Representatives, in Brasília, Distrito Federal, on April 29th, 2003.
 - 7.75. Class *"New State Regulation - the Agencies"* (*"Nova Regulação Estatal -As Agências"*), in the Economical Administrative Law Course of the Superior Law School of the Brazilian Bar Association, in São Paulo, State of São Paulo, on May 3rd, 2003.

- 7.76. Lecture *"Urban Cleaning" ("Limpeza Urbana")*, at SBDP - Brazilian Public Law Society, in São Paulo, State of São Paulo, on May 9th, 2003.
- 7.77. Participation and Coordination of the Round Table on *"There is a Democratic Déficit in the Independent Regulation"*, at SBDP - Brazilian Public Law Society, in São Paulo, State of São Paulo, on May 9th, 2003.
- 7.78. Lecture *"Interconnection, Share and Competition in the Telecommunications Sector" ("Interconexão, Compartilhamento e Competição no Setor de Telecomunicações")*, in the Course *"Applied Telecommunication Law" ("Direito das Telecomunicações Aplicado")*, at Getúlio Vargas Foundation, in São Paulo, State of São Paulo, on May 13th, 2003.
- 7.79. Lecture *"Public Service Concession - Standard - Balance - Risks - The West Via Case" ("Concessão de Serviço Público - Modelo - Equilíbrio -Riscos - O Caso Via Oeste"*, in the Course *"Economical Administrative Law" ("Direito Administrativo Económico")*, at Getúlio Vargas Foundation, in São Paulo, State of São Paulo, on May 15th, 2003.
- 7.80. Lecture *"The Semantic Universe of the Public Services Regulation" ("O Universo Semântico da Regulação de Serviços Públicos")*, Seminar: *"Regulation Evaluation and Challenges in Brazil" ("Avaliação e Desafios da Regulação no Brasil")*, at the Ministry of Planning, Budget and Management, in Brasília, Distrito Federal, on May 20th, 2003.
- 7.81. Lecture *"Burdenome Granting and Assignment of the Construction Right" ("Outorga Onerosa e Transferência do Direito de Construir"*, in the University Extension Course *"City's By-laws" ("Estatuto da Cidade")*, held at the Superior School of the Public Attorney's Office, in São Paulo, State of São Paulo, on May 20th, 2003.
- 7.82. Lecture *"The role of the regulatory agencies in the Social Control of the Economical Power" ("O Papel das Agências Reguladoras no Controle Social do Poder Econômico")*, in the 3rd *Brazilian Congress of Granted Utilities Regulation*, in Gramado, State of Rio Grande do Sul, on May 28th, 2003.
- 7.83. Class *"Regulation of the Financial System" ("Regulação do Sistema Financeiro")*, Economical Administrative Law Course of the Superior Law School of the Brazilian Bar Association, in São Paulo, State of São Paulo, on June 4th, 2003.
- 7.84. Lecture *"Sanitation State Companies and Municipalities" ("Empresas Estaduais de Saneamento e Municípios")* in the *"Economical Administrative Law Course"*, at Getúlio Vargas Foundation, in São Paulo, State of São Paulo, on June 6th, 2003.
- 7.85. Lecture *"Competition regulation I LGT - Review of Interconnection, Unbundling and Resale Tariffs" ("A Regulação da Competição na LGT -Revisão de Tarifas de Interconexão, Unbundling e Revenda"*, TELEJUR 4, in Brasília, Distrito Federal, on August 5th, 2003.
- 7.86. Lecture *"Administrative Penalties' Structure and its efficacy as a manner to Comply with regulation" ("A Estrutura de Sanções Administrativas e sua Eficácia como Forma de Cumprimento da Regulação"*, CBC7 Seminar, ANATEL, in Rio de Janeiro, State of Rio de Janeiro, on August 13th, 2003.
- 7.87. Lecture *"The Federal Constitution and The Administrative Law"*, (*"A Constituição Federal e o Direito Administrativo"*, 3rd Juridical and Cultural Week of the Law School of São Bernardo do Campo, in São Paulo, State of São Paulo, on August 21st, 2003.
- 7.88. Lecture *"Constitutional Remedies" ("Remédios Constitucionais")*, 6th Specialization Course in Hygiene Law, public Health School of USP, in São Paulo, State of São Paulo, on September 3rd, 2003.
- 7.89. Participation as moderator in the panel *"Telecommunications: Competition x Regulation"*, in the INFOTEL 2003 event, in Curitiba, State of Paraná, on September 10th, 2003.
- 7.90. Class *"Administrative Agreement" ("Contrato Administrativo")*, in the Administrative Law Course of the Superior Law School of the Brazilian Bar Association/SP, in São

- Paulo, State of São Paulo, on September 11th, 2003.
- 7.91.** Lecture "Regulatory Agencies and Brazilian Law" ("*As Agências Reguladoras e o Direito Brasileiro*"), at the 1st National Meeting between ANEEL and the Public Attorney's Office, organized by ABRAMPA and CNPJ, in Brasília, Distrito Federal, on September 18th, 2003.
- 7.92.** Lecture "Right to build - Burdensome Granting - Alteration of Use" ("*Direito de Construir - Outorga Onerosa - Alteração de Uso*"), in the Intensive Course on City's By-Laws of the EPM - Escola Paulista de Magistratura, in São Paulo, State of São Paulo, on September 19th, 2003.
- 7.93.** Lecture "Highway Concessions - The West Via case" ("*Concessões de Rodovias - O Caso Via Oeste*") at Getúlio Vargas Foundation, in São Paulo, State of São Paulo, on September 25th, 2003.
- 7.94.** Lecture "Public Service and Regulation - Concepts Evolution and Current Challenges in the Hygiene Sector" ("*Serviço Público e Regulação - Evolução dos Conceitos e Desafios Atuais no Setor de Saneamento*"), in the Updating Program of the Hygiene Sector in the Ministry of Cities - PMSS, in Brasília, Distrito Federal, on September 29th, 2003.
- 7.95.** Lecture "Regulatory Agencies" ("*Agências Reguladoras*"), SBDP, São Paulo, State of São Paulo, on October 7th, 2003.
- 7.96.** Lecture "Regulatory Agencies and State Reformation - Focus on Consumer" ("*Agências Reguladoras e Reforma do Estado - O Foco no Consumidor*") in the Seminar "Anatel and Telecom Services Users Protection" ("*Anatel e a Defesa dos Usuários dos Serviços de Telecomunicações*"), organized by Anatel, in Brasília, Distrito Federal, on October 21st, 2003.
- 7.97.** Lecture "An assessment of the 5 years' Privatization - What is ahead" ("*Um Balanço dos Cinco Anos de Privatização - O Que Teremos pela Frente*"), in the 17th International Seminar of Computer and Telecommunications ("77^o Seminário Internacional de Informática e Telecomunicações"), organized by ABDI, in São Paulo, State of São Paulo, on October 28th, 2003.
- 7.98.** Lecture "Economical Law and Broadcasting" ("*Direito Económico e Radiodifusão*"), at Brazilian Public Law Society, in São Paulo, State of São Paulo, on November 3rd, 2003.
- 7.99.** Lecture "Autonomy and Independence of the Regulatory Agencies" ("*Autonomia e Independência das Agências Reguladoras*"), \ Workshop on Decentralization, in Brasília, Distrito Federal, on November 5th, 2003.
- 7.100.** Class in the "Administrative Law Classes, "*Jornadas de Direito Administrativo*", organized by Editora NDJ, about the "Preventive withdrawal of the Public Officer - Disciplinary penalties: Preventive and Repressive Function. - term for concluding the Disciplinary Administrative Process and its Consequences - Requirements for the Review Application of the Disciplinary Process" ("*Afastamento Preventivo do Servidor Público - Sanções Disciplinares : Funções Preventiva e Repressiva - Prazo para Conclusão do Processo Administrativo Disciplinar e Suas Implicações - Requisitos para o Pedido de Revisão do Processo Disciplinar*"), São Paulo, State of São Paulo, on November 20th, 2003.
- 7.101.** Lecture "Juridical Relations within the Health Unique System Scope" ("*Relações Jurídicas no Âmbito do Sistema Único de Saúde*") at "*Oficina de Contratação de Serviços Complementares ao Sus*", in the Ministry of Health, Brasília, Distrito Federal, on November 25th, 2003.
- 7.102.** Lecture "Independent Regulatory Agencies - Instruments for State Strengthening" ("*Agências Reguladoras Independentes - Instrumentos de Fortalecimento do Estado*"), in the 5th Conse - Congress of the National Federation of Engineers, Florianópolis, State of Santa Catarina, on November 27th, 2003.

- 7.103. Lecture "Conceptual Aspects, Partnership Options and Regulation Issue" ("*Aspectos Conceituais, Opções de Parceria e a Questão da Regulação*"), in the Module "The Private Sector Participation in the Public Services Offer" ("*A Participação do Setor Privado na Oferta de Serviços Públicos*", 4th Course of Urban and Municipal Management, jointly held by Esaf, World Bank and Ipea, Brasília, Distrito Federal, on December 3rd, 2003.
- 7.104. Lecture "The Conceptual Evolution of Public Services in Brazilian Law" ("*A Evolução do Conceito de Serviços Públicos no Direito Brasileiro*"), in the 2nd Seminar on Public Law, Specialization course in Public Management Law, held by Universidade Federal Fluminense, Niterói, Rio de Janeiro, on December 4th, 2003.
- 7.105. Lecture "Relevant Juridical And Administrative Aspects" ("*Aspectos Jurídicos e Administrativos Relevantes*", at the Workshop "Economical Order Violation Prevention Program" ("*Programas de Prevenção de Infrações à Ordem Econômica (PPI)*", organized by the Special Committee for Competition Defense of OAB/SP, São Paulo, State of São Paulo, December 19th, 2003.
- 7.106. Coordination in the "Second Discussion" about the normal rules which brought about "Changes to the Electricity Sector (publication of MPs 144 and 145 of 2003 and the Conversion Project approved by the House of Deputies), held by IBDE, Rio de Janeiro, Rio de Janeiro state, February 12, 2004.
- 7.107. Lecture "The Brazilian Experience in the Regulatory Agencies" at the International Seminar of Public Forest Management - Experiences and Lessons for Brazil, held by the Ministry for the Environment, Belém, Pará state, February 13, 2004.
- 7.108. Lecture "Burdens of Using Public Assets and the Electricity Concession Holders" at the Legal Workshop held by the Brazilian Association of Electricity Distributors, São Paulo, São Paulo state, February 18, 2004.
- 7.109. Lecture "PPP and Law 8.666/93 - How to Ensure Competition" at the Legislative Assembly of São Paulo State, São Paulo, São Paulo state, March 11, 2004.
- 7.110. Lecture "The Legal Nature of Foundations and their Control", at the Legal Seminar: Public Education and the Support Foundations, held by ADUSP -São Paulo University Association of Associate Professors, São Paulo, São Paulo state, March 12, 2004.
- 7.111. Lecture "The state of the art of Public Service Regulations" at the VII Water Supply and Sanitary Sewage Services Economic Regulation, held by the Ministry of the Cities, National Environmental Office - SNSA, Sanitation Sector Modernization Program in Brasília, Distrito Federal, March 16, 2004.
- 7.112. Lecture "The Current Status of Sanitation - Challenges and Prospects" at the VII Water Supply and Sanitary Sewage Services Economic Regulation, held by the Ministry of the Cities, National Environmental Office - SNSA, Sanitation Sector Modernization Program in Brasília, Distrito Federal, March 16, 2004.
- 7.113. Lecture "A Legal Framework for the Agencies - General Lines" Abar -Brazilian Association of Regulatory Agencies in Cuiabá, Mato Grosso state, March 25, 2004.
- 7.114. Lecture "Highway Concessions" in the São Paulo University Law Faculty Trainee Course, in São Paulo, São Paulo state, April 1, 2004.
- 7.115. Lecture "*Overview of Regulations in Brazil*", on the course "*Applied Economic Law*", at the Getúlio Vargas Institute, in São Paulo, São Paulo state, April 12, 2004.
- 7.116. Lecture "*Overview of Telecom Regulations in Brazil*", on the course "*Applied Telecom Law*", at the Getúlio Vargas Institute, in São Paulo, São Paulo state, April 13, 2004.
- 7.117. Lecture "The Power of Effectively enforcing the Rules - the Regulator, the Legislator and the Legal Branch, at the Anatei Seminar: Current Issues concerning the Effective Application of Telecommunications Regulations in Rio de Janeiro, Rio de Janeiro state, APRIL 19, 2004.
- 7.118. Lecture "Regulations and Self-Regulation in the Air Sector" in Brasília, Distrito Federal, April 26, 2004.
- 7.119. Lecture "Independent Regulatory Agencies - Instruments to Consolidate the State" at the 1st Brazilian Administrativo Law Fórum in Belo Horizonte, Minas Gerais state, May 6,

- 2004.
- 7.120. Lecture "Administrative Authority for Violations the Economic Order" 2nd Telecommunications Law Meeting, EMARK in Rio de Janeiro, Rio de Janeiro state, May 7, 2004.
 - 7.121. Member of the Study Commission in the Competition and Economic Regulations of the Brazilian Association of Attorneys, São Paulo Divisions, since May 2004.
 - 7.122. Lecture "Regulatory Agencies- Bill 3.337/04 and Amendments thereto", held by IBDE, ABDI, IBRAC and ABAR, in São Paulo, São Paulo state, May 21, 2004.
 - 7.123. Lecture "Autonomy and Independence of the Regulatory Agencies", VIII Ibero-American Meeting of Energy Regulatory Agencies in Rio de Janeiro, Rio de Janeiro state, May 24, 2004.
 - 7.124. Member of the Editorial Board of the Energy Law Journal, published by the IBDE - Brazilian Energy Law Institute, since 2004.
 - 7.125. Lecture "Principies of Proportionality and Legality in the State Regulations", Seminar "The Regulatory Agencies" held by ESMAF - Region I Federal Magistrates School in Salvador, Bahia State, May 28, 2004.
 - 7.126. Lecture "The PPPs and the Legal Framework - The State of the Art", event held by legal firm Manesco, Ramires, Perez, Azevedo Marques Advocacia in São Paulo, São Paulo state, June 03, 2004.
 - 7.127. Public Hearing about "Regulatory Agencies - Bill 3.337/04" in the House of Deputies in Brasília, Distrito Federal, June 08, 2004.
 - 7.128. Lecture "*The Mobile Service and the Regulations*", on the course "*Applied Telecommunication Law*", at the Getúlio Vargas Institute, in São Paulo, São Paulo state, June 08, 2004.
 - 7.129. Lecture "Judging Proposals - Criteria and Types, Bidding and Contract Seminar - Applied Law - TCMSP - São Paulo Municipal Finance Court, in São Paulo, São Paulo state, June 16, 2004.
 - 7.130. Lecture "Legal Framework for Public-Private Partnerships - Administrative Contract: Enforcement of Partnership Law and Law 8.666/93" III Goiás State Congress on Administrative law in Goiânia State, IDAG - Goiás Administrative Law Institute, in Goiânia, Goiás state, June 17, 2004.
 - 7.131. Lecture "Administrative Procedure and Process - Administrative Rulings and Legal Review" on the Specialization Course in Competition Law at the Getúlio Vargas Institute, in the SDE, in Brasília, Distrito Federal, June 21, 2004.
 - 7.132. Lecture "Administrative Procedure and Process - Specific Problems in Disclosing Evidence" on the Specialization Course in Competition Law at the Getúlio Vargas Institute, in the SDE, in Brasília, Distrito Federal, July 05, 2004.
 - 7.133. Lecture "Created Soil - Burdensome Granting of the Right to Construct" at the 30th National Meeting of Municipal Attorneys, in Recife, Pernambuco state, July 27, 2004.
 - 7.134. Lecture "Public Assets - Concept, Classification and Attributes" Specialization Course in Public Administration Law at the Federal Fluminense University - UFF in Niterói, Rio de Janeiro state, August 2, 2004.
 - 7.135. Lecture "Public Assets - Management of Public Assets "Specialization Course in Public Administration Law at the Federal Fluminense University -UFF in Niterói, Rio de Janeiro state, August 09 and 16, 2004.
 - 7.136. Lecture "*Regulatory Agencies - Theory, International Practice and the Brazilian Experience*", on the course "*Economic Administrative Law*", at the Getúlio Vargas Institute, in São Paulo, São Paulo state, August 21, 2004.
 - 7.137. Lecture "*The Administrative Process*", on the course "*Economic Criminal Law*", at the Getúlio Vargas Institute, in São Paulo, São Paulo state, September 02, 2004.
 - 7.138. Lecture "PPPs before the Law of Tenders, Concessions and Financial Responsibility Law" at the Conference "Public Private Partnership" held by ADPO - Professional and Organizational Development Academy in São Paulo, São Paulo state, September 14, 2004.

- 7.139.** Lecture "Comparison between State and Federal Legislation" at the event held by legal firm Manesco, Ramires, Perez, Azevedo Marques Advocacia and Fia-Usp, in São Paulo, São Paulo state, September 16, 2004.
- 7.140.** Lecture "Direct Unconstitutional Proceeding 3.273-DF and its Legal Consequences for Oil Exploration", Brazilian Institute of Energy Law - IBDE, Oil and Gas Commission , in São Paulo, São Paulo state, September 21, 2004.
- 7.141.** Lecture "Ancillary Revenue and Tariff Limits" Rio de Janeiro State Public Service Concession Regulatory Agency, in Rio de Janeiro, Rio de Janeiro state, September 22, 2004.
- 7.142.** Lecture "Public Service Concessions", in the Administrative Law States Meetings held by the publisher NDJ in São Paulo, São Paulo state, September 23, 2004.
- 7.143.** Lecture "Convergence in Digital Communications - History and Regulatory Framework in Force" 18th International Seminar of the ABDI, in São Paulo, São Paulo state, October 5, 2004.
- 7.144.** Lecture "Disciplinary and Union Administrative Proceedings", NDJ Study Meeting, Administrative Law in Belo Horizonte, Minas Gerais state, October 15, 2004.
- 7.145.** Lecture "Nonperformance, Revision, Termination and Suspension and the Administrative Contract", Central Bank Legal Studies Meeting, in Brasília, Distrito Federal, October 18, 2004.
- 7.146.** Lecture "The Brazilian Regulatory Scenario - The Case of the Electricity Sector, Eletropaulo, in São Paulo, São Paulo state, October 20, 2004.
- 7.147.** Lecture "Environmental Licensing as a National Environmental Policy Instrument" in the course "The Environment, Human Rights and Sustainable Development, held by the CDH - Human Rights Center in partnership with the Polis Institute in São Paulo, São Paulo state, October 21, 2004.
- 7.148.** Lecture "Telecommunications in Brazil - Regulatory Environment 2004 -2008, 2nd Field Trip, Florianópolis, Santa Catarina state, October 26, 2004.
- 7.149.** Lecture "Disciplinary and Union Administrative Proceedings", NDJ Study Meeting, Administrative Law in São Paulo, São Paulo state, October 26, 2004.
- 7.150.** Participation in "Futurecom 2004" speaking about "The Adjustments to the Telecommunications Regulatory Model" in Florianópolis, Santa Catarina state, October 27, 2004
- 7.151.** Lecture "Urban Cleaning - Collection, Treatment and Final Disposal of Refuse" in the Annual Cities Law Course, in the Brazilian Public Law Society - SBDP in São Paulo, São Paulo state, October 29, 2004.
- 7.152.** Lecture "Regulatory Agencies and the Bill" at the 5th Bench of the 2nd Congress of Brazilian Energy Law, IBDE - Brazilian Institute of Energy Law, subject: "New Directions for the Energy Sector" at FIESP in São Paulo, São Paulo state, November 09, 2004.
- 7.153.** Lecture "The PPPs and Environmental Sanitation - The São Paulo Model" on the "Administrative Law Course" at the Getúlio Vargas Institute, São Paulo, São Paulo state, November 11, 2004.
- 7.154.** Participation in the Public Hearing held by the Science and Technology, Communications and IT Commission, about the subject "Sources which discharge Electromagnetic Radiation - Legal Aspects of the Regulations", at the House of Deputies, in Brasília, Distrito Federal, November 17, 2004.
- 7.155.** Lecture "Environmental Surveillance of Telecommunications" at the 1st National Telecommunications Law Meeting held by ABDI in Brasília, Distrito Federal, November 18, 2004.
- 7.156.** Lecture on the "Radiobroadcast Sector Regulations", run by the Brazilian Public Law Society - SBDP, Economic Law Course in São Paulo, São Paulo state, November 22, 2004.
- 7.157.** Lecture on the "Regulatory Agencies and Regulations", run by the Brazilian Public Law Society - SBDP, Administrative Law Course in São Paulo, São Paulo state, November 23, 2004.

- 7.158. Lecture "Public-Private Partnerships - General Characteristics and Importance, at the 1st Study Cycle on Public-Private Partnerships held by IDAG - Goiás Administrative Law Institute in Goiânia, Goiás state, November 24, 2004.
- 7.159. Lecture "Means of State Intervention in the Economy - Administrative Authority" at the 2nd Brazilian Fórum of Public Economic Law, in Rio de Janeiro, Rio de Janeiro state, November 25, 2004.
- 7.160. Lecture "Administrative Proceedings and Competition Law" on the Industrial Organization, Competition Law, Corporate Law, Administrative Law and Procedural Law, Ministry of Justice, CADE, in Brasília, Distrito Federal, December 3, 2004.
- 7.161. Lecture "Public-Private Partnerships - Legal Framework and Concept Following Law 11.078 / 04 AASP", in São Paulo, São Paulo state, February 23, 2005.
- 7.162. Lecture "Telecommunication regulation and Content Approval – Conveniences and Inconveniences of a new juridical model", II Telecommunication Law Meeting, ABDI, in Brasília, Distrito Federal, October 20th, 2005.
- 7.163. Participation on the Table (Open Debates about Defense in Brazil), entitled: "Competition Defense in Telecommunications", Department of Economical and Financial Law of University of São Paulo and IBRAC, in São Paulo, São Paulo, November 30th, 2005.
- 7.164. Lecture "Broadcast in the Context of Convergence – Public Policy, Regulation and Evolution of the Recent Sector", 5th Encounter of Tele Síntese, São Paulo, São Paulo, February 21st, 2006.
- 7.165. Lecture in Telexpo Congress 2006, São Paulo, São Paulo, March 8th, 2006.
- 7.166. Lecture "Commercialization Model in Mobile Telephone and Consumers Law", VIII Brasilcom, in Rio de Janeiro, Rio de Janeiro, June 1st, 2006.
- 7.167. Lecture "Licensing of Stations of Telecommunication Services", 10th International Congress of Environmental Law: Human Rights and Environment and 11th Brazilian Congress of Environmental Law: Biodiversity and Law, São Paulo, São Paulo, June 09th, 2006.
- 7.168. Lecture "Digital Convergence in Brazil – the quest for audiovisual regulation", V Brazilian Congress of ABAR Regulation, Recife, Pernambuco, May 8th, 2007.
- 7.169. Lecture "Competition Quest of Technological Convergence in Telecommunications", Seminar in Infrastructure sector Regulation, IASP, São Paulo, São Paulo, May 30th, 2007.
- 7.170. Lecture "Convergence and Technology – implosion of frontiers of public services – Broadcast and telecommunications", II International Congress of Administrative Law, Rio de Janeiro, Rio de Janeiro, October 31st, 2007.

8. Books and Other Publications

- 8.1. "Economical Administrative Law", co-authors: Carlos Ari Sundfeld (coordinator), Ana Maria de Oliveira Nusdeo, Benedicto Porto Neto, Conrado Hübner Mendes, David A. M. Waltenberg, Dinorá Adelaide Musetti Grotti, Fábio Ulhôa Coelho, Fernando Heren Aguillar, Guillermo Muñoz, Jorge Luis Salomoni, José Roberto Pimenta Oliveira, Maria D'assunção Costa Menezello, Roberto M. Lopez Cabana, Ronaldo Porto Macedo Júnior e Sidnei Turczyn, Malheiros Editores, São Paulo, 2000.
Chapter: "A New State Regulation and Independent Agencies" pages 72 to 98.
Chapter: "Telecommunication Law and Anatel" pages 300 to 316.

9. Articles

- 9.1. "Independence and Autonomy of the National Telecommunication Agency: Legal and Constitutional Imperative" Revista Trimestral de Direito Público, Malheiros Editores, volume 26, 1999, pages 287 to 294.
- 9.2. "Use of Public Asset to Install Networks for Telecommunication Services"

- Revista dos Tribunais, year 88, June 1999, volume 764, pages 97 to 110.
- 9.3. “Independence and Autonomy of the National Telecommunication Agency: Legal and Constitutional Imperative” *Cadernos de Direito Constitucional e Ciência Política*, Editora Revista dos Tribunais, volume 28, year 7, July / September 1999 pages 128 to 136.
 - 9.4. “Independence and Autonomy of the National Telecommunication Agency: Legal and Constitutional Imperative” *Revista de Direito Constitucional e Internacional*, Editora Revista dos Tribunais, nº 30, year 8, January / March 2000, pages 211 to 221.
 - 9.5. “Digest of Arguments Presented to Federal Council of OAB in Defense of the Constitutionality and Legality of the Privatization of Telebrás” *Revista de Direito Constitucional e Internacional*, Editora Revista dos Tribunais, year 8, nº 31, April / June, 2000, pages 146 to 155.
 - 9.6. “Mediation and Arbitration in Telecommunication Sector” – IP – Interesse Público, year VIII, nº 37, May / June, 2006, Nota Dez, Porto Alegre, pages 65 to 68.
 - 9.7. “Universalization, Legality and Isonomy Policies: The Social Telephone Case” *RDPE – Revista de Direito Público da Economia*, Editora Fórum, nº 14, year 4, Belo Horizonte, April to June, 2006, pages 75 to 115.
 - 9.8. “Mediation and Arbitration in Telecommunication Sector” *BDA – Boletim de Direito Administrativo*, year XXII, nº 7, July, 2006, Editora NDJ, São Paulo, pages 761 to 763.

10. Participation on Boards of Examination

- 10.1. Member of the Board of Examiners of Masters Thesis of Carolina Baptista Medeiros “Installation of Telecommunication Transport Network of a Cable TV Operator before the Municipality” Pontifícia Universidade Católica de São Paulo – PUC, June 04th, 2002.
- 10.2. Member of the Board of Examiners of Final Course Paper of Rodrigo Pagani de Souza “Competition and Universalization of Telecommunication Sector” Pontifícia Universidade Católica de São Paulo, November 4th, 2002.
- 10.3. Member of the Board of Examiners of Masters Thesis of Fabiane Reschke Vicenzi “Whole and Regulation of Broadcasting” University of São Paulo, June 25th, 2003.
- 10.4. Member of the Board of Examiners of Masters Thesis of Eduardo Hayden Carvalhaes Neto “Regulation of Universalization of Conceded Public Services: Telecommunication Services”. University of São Paulo, May 30th, 2007.

11. Awards

- 11.1. Conceded by ABAR – Associação Brasileira de Agências de Regulação and FGV – Law Rio, for the dedicated work in Brazilian’s regulation in the 10th Anniversary of the first Regulatory Agency in Brazil, Rio de Janeiro, November 26th, 2007.